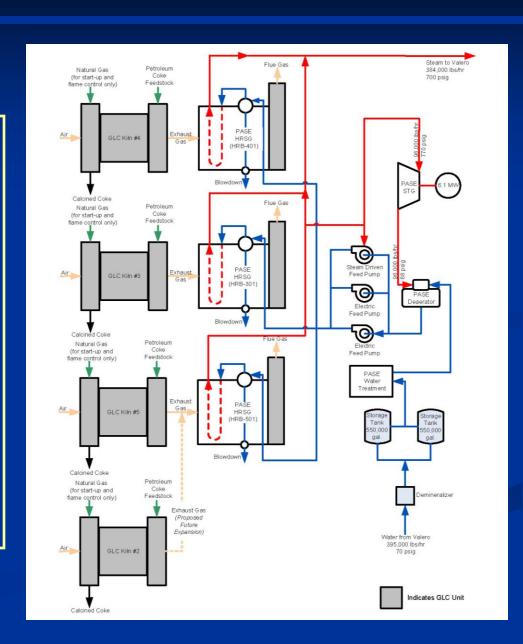






- ✓ Re-development of Dynegy Cogen plant (1983 vintage)
- √ 3 x Heat Recovery Boilers
- √ 2.5 mile steam pipeline
- √ 400,000 lb/hr steam export
- √ 5 MW power production
- √ ~55 MW equivalent output









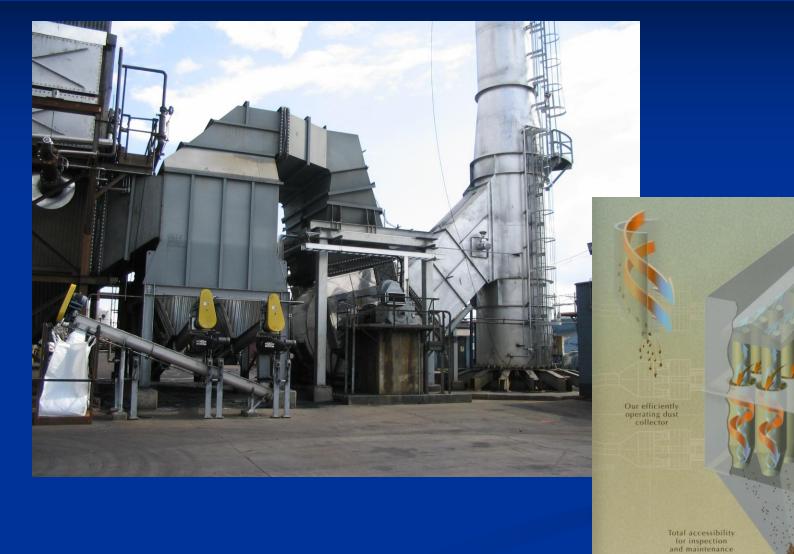














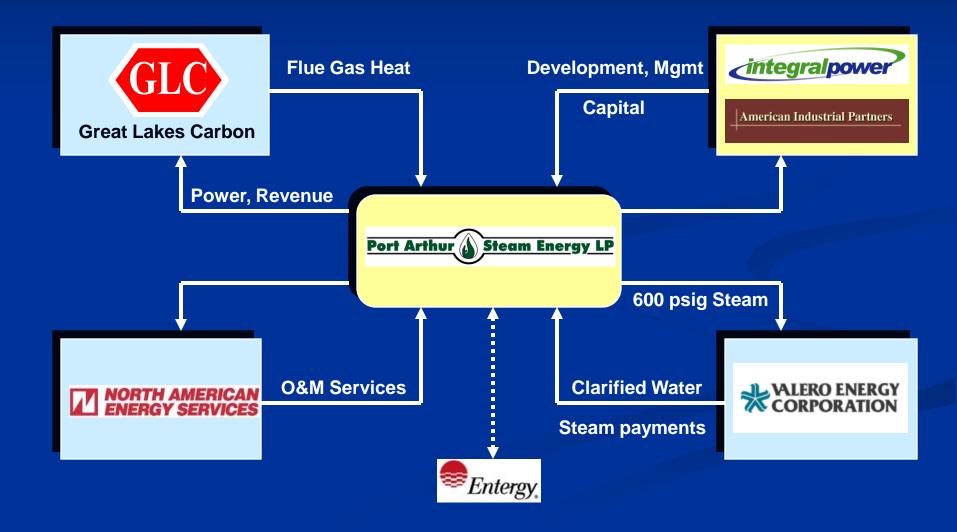




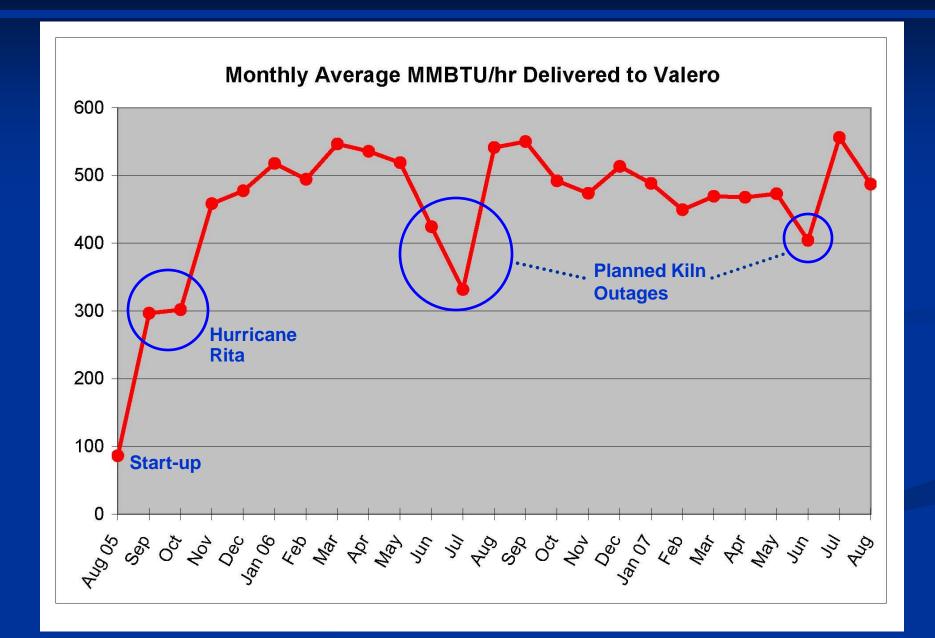




Commercial Structure











Key Commercial Points

- ☑ Great Lakes receives value for waste heat via share of revenue
- ☑ PASE provides all of GLC power requirement at discount
- **☑** Great Lakes retains air emissions

- ✓ Valero provides clarified water, receives HP steam
- ☑ Steam priced on net BTUs metered tied to nat gas market index
- **☑** Long term agreements on both sides

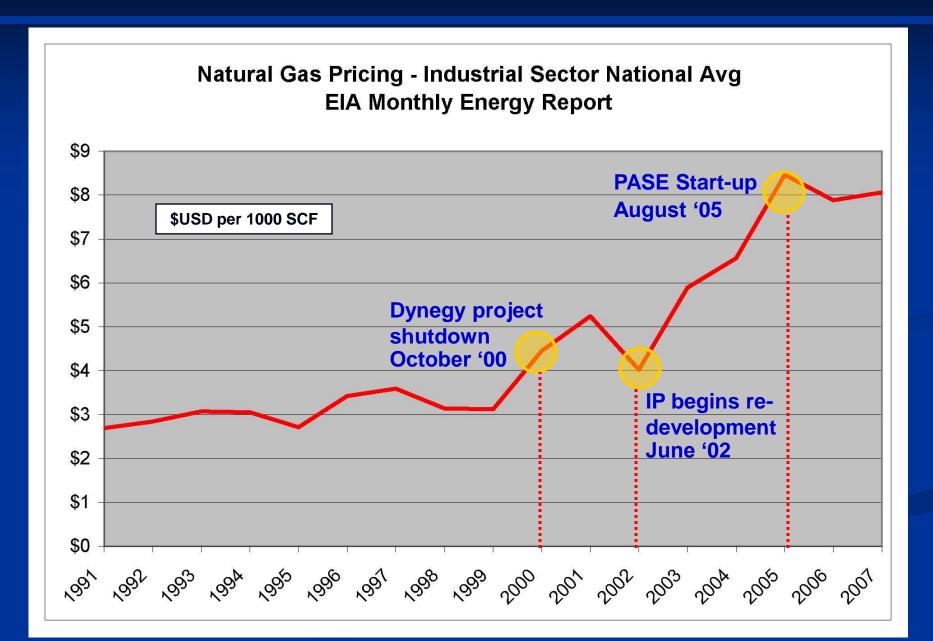




General Project Drivers

- Waste heat = NO FUEL BILL
- Natural hedge against rising energy prices
- Waste heat = <u>NO</u> incremental <u>EMISSIONS</u>
- "Green" project = sustainable development, great P.R.
- State provides expediting permitting via "Standard Permit"









GREAT LAKES

- ✓ Revenue for waste heat
- √ Reduced electricity cost
- ✓ Increased electricity reliability
- ✓ Reduced raw water cost

NAES (3rd party O&M)

- ✓ Revenue from O&M Mgmt Fees
- √ 23 full time jobs created

PASE OWNERS

- ✓ Revenue from Operations
- ✓ Expand asset base

VALERO

- √ Savings vs gas firing in boilers
- ✓ Reduced boiler fan HP
- ✓ Water treatment savings
- ✓ Capital and O&M avoidance
- ✓ Reduced Emissions





Steam Savings – Example Fuel Component

Based on: 100,000 lbs/hr steam @ 600 psig/750 °F (1378.6 BTU/lb)

95% availability:

Natural Gas HHV	Refinery Boiler @ 81% eff	Project Price @ 1.0 factor	Fuel Savings	Fuel Savings	Yearly Fuel Savings
\$/MMBTU	\$/steam MMBTU	\$/steam MMBTU	%	\$/steam MMBTU	\$
6.00	7.41	6.00	19%	1.41	\$1,617,652
7.00	8.64	7.00	19%	1.64	\$1,881,524
8.00	9.88	8.00	19%	1.88	\$2,156,869





Project Challenges

- Discretionary project for both Great Lakes & Valero
- Steam & power generation outside of GLC core business
- Plot constraints (original project)
- # High installed capital cost (original project)
- Boiler isolation ...do not want the tail wagging the dog!
- Greed difficult to conclude negotiations













Key Project Issues

- Heat flow ...economy of scale is huge
- Reliability / availability of heat source
- Ability to isolate is a must
- > Length of tie-in pipe (2-3 miles max) or wires
- Permit constraints drive configuration and operation
- Plot constraints can drive capital up sharply
- Other commercial issues:
 - credit worthiness of counterparties
 - history and future longevity of the facility





Conclusion

- PASE is a huge WIN for all parties and the community
- ➤ Nearly 5,000,000 MMBTU per year recovered
- Displaces ~200 tons/yr NOx & ~280,000 tons/yr CO2
- > PASE is a model for industrial efficiency and cooperation!